van or guard. Armor strike force. Thus your opponent will not know where you are weak and will hesitate to attack you.

Simulated disorder necessitates perfect discipline; simulated cowardice necessitates real courage; simulated weakness necessitates great strength. Making disorder appear where order exists is primarily a problem of subdivision; concealing courage under an appearance of cowardice necessitates a preexisting but hidden moral organizer; hiding strength beneath weakness is done with gradient analysis. The skillful general keeps his enemy marching about through use of deceitful appearances which the enemy acts upon. By laying out baits he lures the enemy into a march and with a body of elite troops ready he waits for him to blunder. The intelligent general seeks for the effect of group energy and never relies on individual actions. Group energy depends on the general's ability to select men capable of love, honor and duty so that they may be bound together at the critical moments. When he properly utilizes these combinable men's emotional energy, they become fierce and hard as stone. It is the nature of these men when unified to become like a giant boulder which remains fixed when on level ground but bounds as a unit when on a hill. Self seeking men will become rugged and cowardly, and under stress they will come to a